

## Adjustment to the 2015/16 Budget Proposals

### Full Council 12 February 2015

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1. The Cabinet's budget recommendation to Full Council include proposals to set £32.509m aside for risk management purposes, given the significant risks facing the Council over the period 2015/16 to 2017/18 and beyond.
2. This adjustment clarifies further for Full Council how these funds will be set aside, to manage the risks ahead:
  - a. £3m will be set aside to manage the risk that the Council's local welfare provision, the Care and Urgent Needs Scheme, will not be sufficient to meet demand over the next three years, and to support community development which will assist communities in becoming more resilient as austerity continues. This will also help the Council respond positively to any recommendations that arise from the Fairness Commission.
  - b. £3.25m will be set aside to enable funds to be available to ensure appropriate repair and maintenance over the next three years in relation to the Council's capital assets.
  - c. To set £0.3m aside over the next three years to ensure that the risk of flooding due to insufficient gully emptying is properly mitigated
  - d. To set aside £1m in relation to school crossing patrols to ensure that a full and proper consultation is held on this, and that the results of the consultation be considered by Cabinet during 2015/16, and that this be reflected in the allocation of budgets to both services and the new organisational structure as set out in annex 1a.
3. To set aside £5m from the risk management funds for a green energy fund, to enable research and development to take place to drive forward initiatives to support and develop green energy businesses, develop energy solutions for the Council and the communities of Lancashire, including the use of the Council's buildings to generate energy. Officers are requested to bring forward proposals at the earliest opportunity.
4. That the drawdown of these funds be subject to the approval of the Deputy Leader, in consultation with the relevant Portfolio Holder.
5. The remaining funds of £19.959m be set aside for risk management purposes.

County Councillor David Borrow

Deputy Leader

12 February 2015

## Allocation of the 2015/16 Revenue Budget to Services

<b>Revenue budget 2015/16</b>	<b>Gross Budget £m</b>	<b>Income £m</b>	<b>Net Budget £m</b>
<b>Cost of Being in Business</b>	<b>105.937</b>	<b>(53.906)</b>	<b>52.031</b>
<b>Service Offer Proposals</b>			
Social Care	494.685	(119.486)	375.199
Other Services We Provide To Adults	16.979	(3.698)	13.281
Coroners Service	2.159	-	2.159
Public Health & Wellbeing	105.564	(75.110)	30.454
Other Services For Children & Young People	133.614	(79.112)	54.502
Highway Services	75.316	(44.498)	30.818
Bus & Rail Travel	48.671	(15.533)	33.138
Waste Management	104.908	(20.152)	84.756
Other Environment Services	16.500	(10.629)	5.871
Cultural Services	20.460	(5.130)	15.330
Economic Development and Skills	19.571	(18.913)	0.658
Care and Urgent Needs	1.548	-	1.548
<b>Total for the Service Offers</b>	<b>1,039.975</b>	<b>(392.261)</b>	<b>647.714</b>
Financing Charges	50.794	(18.400)	32.394
Use of one off resources		(5.464)	(5.464)
<b>Revenue budget 2015/16</b>	<b>1,196.706</b>	<b>(470.031)</b>	<b>726.675</b>

The revenue budget allocations shown above have been translated into cash limits for 2015/16 that reflect the new organisational structure as set out below:

(Note: HoS refers to the Head of Service within the structure)	2015/16		
	Gross Budget	Income	Net
	(The amount we will spend)	(The amount we expect to receive)	The cost to the County Council)
	£m	£m	£m
Chief Executive	0.237	0.000	0.237
HoS Communications	1.490	(0.022)	1.468
Director Lancashire Pension Fund	0.101	(0.131)	(0.030)
Investment Management	0.702	(0.896)	(0.194)
HoS Policy & Compliance	0.125	(0.166)	(0.041)
HoS Your Pension Service	2.895	(4.450)	(1.555)
HoS Customer Access	4.666	0.000	4.666
Corporate Director Operations and Delivery	0.162	0.000	0.162
Director Children's Services	0.968	(2.849)	(1.881)
Deputy Director Childrens Services	0.116	0.000	0.116
HoS Safeguarding, Inspection and Audit	4.603	(0.019)	4.584
HoS Safeguarding, Inspection and Audit (Outside Scope)	0.372	(0.197)	0.175
HoS Children Social Care	53.126	(1.096)	52.029
HoS Adoption Fostering & Residential YOT	28.489	(2.780)	25.708
HoS Special Educational Needs and Disability	16.139	(0.664)	15.476

	2015/16		
	Gross Budget	Income	Net
	(The amount we will spend)	(The amount we expect to receive)	The cost to the County Council)
(Note: HoS refers to the Head of Service within the structure)	£m	£m	£m
HoS Special Educational Needs and Disability (Outside Scope)	4.620	(2.900)	1.720
HoS School Improvement	8.333	(0.854)	7.478
HoS School Improvement (Outside Scope)	5.562	(5.780)	(0.218)
HOS Traded Services (Start Well)	24.858	(25.973)	(1.115)
HOS Traded Services (Start Well) (Outside Scope)	16.658	(19.252)	(2.594)
Director Adult Services	0.144	0.000	0.144
HoS Safeguarding	2.843	(0.176)	2.667
HoS Social Care Services (Adults)	367.475	(107.822)	259.652
HoS Older People	16.311	(8.570)	7.741
HoS Disability	27.715	(3.645)	24.069
Director Community Services	0.115	0.000	0.115
HoS Highways	75.407	(44.157)	31.250
HoS Public & Integrated Transport	76.267	(20.655)	55.612
HoS Waste Management	87.920	(17.698)	70.221
HoS Libraries, Museums, Culture & Registrars	20.065	(4.899)	15.165
Director Public Health and Wellbeing	1.338	(0.095)	1.244
Deputy Director Public Health	0.533	0.000	0.533

	2015/16		
	Gross Budget	Income	Net
	(The amount we will spend)	(The amount we expect to receive)	The cost to the County Council)
(Note: HoS refers to the Head of Service within the structure)	£m	£m	£m
HoS Wellbeing, Prevention and Early Help	84.698	(9.809)	74.889
HoS Health Equity, Welfare & Partnerships	6.336	(2.620)	3.716
HoS Patient Safety & Quality Improvement	2.676	(0.305)	2.371
HoS Emergency Planning & Resilience	0.845	(0.179)	0.666
HoS Trading Standards & Scientific Services	4.275	(1.191)	3.083
Director of Development and Corporate Services	0.118	0.000	0.118
Director Economic Development (including HoS Business Growth, HoS Strategic Economic Development, HoS LEP Coordination)	1.809	0.000	1.809
Director Programmes and Project Management	0.115	0.000	0.115
HoS Health & Care Systems Development	0.643	(0.472)	0.171
HoS Programme Office	1.449	(0.023)	1.426
HoS Planning and Environment	4.719	(1.501)	3.218
HoS Estates	1.891	(0.868)	1.024
HoS Design and Construction	24.564	(19.726)	4.838
HoS Skills, Learning and Development	14.402	(13.185)	1.217
Director Corporate Services	0.114	0.000	0.114

	2015/16		
	Gross Budget	Income	Net
	(The amount we will spend)	(The amount we expect to receive)	The cost to the County Council)
(Note: HoS refers to the Head of Service within the structure)	£m	£m	£m
HoS Human Resources	2.344	(2.297)	0.047
HoS Facilities Management	6.150	(2.197)	3.953
HoS Core Business Systems/Transformation	30.474	(16.350)	14.124
Corporate Director Commissioning & Deputy Chief Executive	0.158	0.000	0.158
Coroners Service	2.151	0.000	2.151
Director of Governance, Finance & Public Services	0.142	(0.000)	0.142
Director Financial Resources	0.101	0.000	0.101
HoS Office of the Police and Crime Commissioner Treasurer	0.080	(0.097)	(0.017)
HoS Financial Management (Development and Schools)	1.642	(1.572)	0.070
HoS Financial Management (Operational)	3.040	(0.682)	2.358
HoS Corporate Finance	1.463	(0.332)	1.131
HoS Exchequer Services	5.513	(0.623)	4.890
Director Corporate Commissioning	0.144	0.000	0.144
HoS Policy, Information & Commissioning (Start Well )	0.487	(0.077)	0.410
HoS Policy, Information & Commissioning (Live Well)	2.087	(0.166)	1.921

	2015/16		
	Gross Budget	Income	Net
	(The amount we will spend)	(The amount we expect to receive)	The cost to the County Council)
(Note: HoS refers to the Head of Service within the structure)	£m	£m	£m
HoS Policy, Information & Commissioning (Age Well)	0.887	0.000	0.887
HoS Area Public Service Integration	0.253	0.000	0.253
HoS Procurement	2.666	(1.082)	1.584
HoS Asset Management	3.469	0.000	3.469
Director Legal, Democratic and Governance	0.101	0.000	0.101
HoS Legal and Democratic Services	10.221	(0.571)	9.650
HoS Internal Audit	0.881	(0.172)	0.709
<u>Non Service Issues for Corporate Budgets</u>			
Subscription & Fees	0.570	0.000	0.570
Corporate	22.183	(23.149)	0.034
Pension Liability	30.841	0.000	30.841
Financing Charges	64.803	(18.400)	46.403
<u>Large Specific Grants used to Support the Authority</u>			
Public Health Grant	0.000	(59.801)	(59.801)
Education Support Grant	0.000	(16.434)	(16.434)
Other	0.000	(0.181)	(0.181)
<u>Resources to be allocated to New Services as structures below Grade 11 are developed</u>	4.844	(0.222)	4.623
<b>2015/16 Revenue Budget</b>	<b>1,196.706</b>	<b>(470.031)</b>	<b>726.675</b>